

2025-2026 MCC Governing Board Finance Committee August 27, 2025 – 6:30 p.m.

MINUTES

Committee Members ALL Present: <u>in-person</u>: Peter Pin, Treasurer; Katie Gorka; Ron Keesing;

Michael Monroe; Kathleen Cooney Porter

Other Board Members Present: None.

MCC Staff Present: Betsy May-Salazar, Executive Director; Jonathan Melendez, Deputy

Director; Matt Hockensmith, Comptroller; Jennifer Garrett, Technical

Director; Holly Novak, Executive Assistant

Guests: None.

CONVENE MEETING

Treasurer Peter Pin convened a meeting of Finance Committee of the Governing Board of McLean Community Center on August 27, 2025 at 6:34 p.m. No changes were requested to the Agenda; it was adopted by acclamation. A courtesy announcement was made about the meeting being audio-recorded for purposes of Minutes. The meeting was open to the public attending in-person as 'observe only' (no questions or public comments).

OVERALL SCOPE OF FINANCE COMMITTEE *opening remarks by Treasurer Peter Pin

My new role as Treasurer is no different than in the business world. As I understand it, we are stewards on the board for this organization. The staff are stewards as well. The beauty is that we all have the same mission — nothing different from what you all are doing [MCC staff] and what we're supposed to be doing [Governing Board]. The board is supposed to provide oversight where we can... feedback... and fiscal responsibility — in fulfilling the purpose of this Finance Committee.

It's also a realization that as Treasurer, I understand the people of this community. I understand the people who work here, and I understand the role of the board. I welcome the opportunity to provide my feedback and the board's feedback on the great work you've been doing. I see my position here as to facilitate... and to challenge where necessary.

<u>Al's perspective of MCC's finances</u>: Looking at it from the citizen's standpoint: If I were able to see everything about the MCC and its budget and finances, what would I do with that information? It was very easy for me to ask AI to run a 3-year trending report on MCC's budget: show me the areas of concern; show me the areas where it's growing, show me the areas where it's trending. It's very easy for a citizen to do – and my guess is we will have people who will do that and begin to be more vocal about what the MCC is doing.

The good news is, when I did such analysis, AI had very good things to say about the MCC and its fiscal management. The sources were Fairfax County and MCC documents. Thus, in my role of providing oversight in a constructive way, I'd be pouring through trending. Perhaps using AI (assuming it is pulling the actual documents) could be a very useful tool. I'm sure MCC staff is looking at it, as well. There are areas of concern, whether they are valid or not, I would raise it. Is this a valid concern? We talked about: Are the Reserves the right amount? Are we worried about interest income into the organization as fluctuating... and taxes and revenue? Personnel costs are the highest costs in the operation of the Center – so how is that affecting the budget? You all deal with these things constantly. We as the board will ask: Can we help? Where can we help?

AI is a very interesting tool. In running a 3-year trend — what pops out is big Capital fluctuations; perhaps a 5-year or 10-year trend may be much smoother. We must temper what we hear and read — if someone says: "I used AI and this is what I see…" we need to probe them a little more. I anticipate we will see some of this because it is so easy to use AI now; and people who are vocal will use it. The good news is that MCC is a well-run organization. There is always room for improvement in every organization, but it was good to see that AI is solidly behind us.

Let's move now to our agenda. Are there any comments, questions or feedback?

Suggestions from a board member:

- 1. One thing I've been thinking about in my time on this board is a larger question about the fact that we are in a very privileged position. There isn't any other organization in McLean that gets the benefit of taxpayer dollars. What started out 50 years ago as a sleepy farming community has boomed. When you look at the increases every year to the MCC budget to the income by virtue of the increases in the value of real estate, it's a very rapid growth trajectory. Obviously, we're not going to do anything for this fiscal year because we are far along in the process. But I suggest one thing we should discuss this year is to look at that fact and look at the trend and to ask the key question: Should we consider decreasing the amount of the tax that goes to MCC? I get that that's not attractive but I'm just throwing it out there. It's something I do think, responsibly, we should consider.
- 2. Another might be: Instead of just ingesting the additional funds every year and letting ourselves grow at such a rapid rate, do we want to consider starting to turn some of it over to <u>other</u> organizations in the community? I'd love to see us discuss these things this year.

Response by Treasurer Pin: OK – I think it's a good idea. If you look back, for anyone living in McLean this past year there is a dramatic jump in tax base and the values of the homes (assessments change). It was significantly different.

- a huge tax increase which benefits MCC. I think it's worth having a discussion. Also keep in mind there are years when it goes flat. So, do we hold things in Reserve more with contingency when we have this big revenue stream? And how do we do that? How do we know when holding so much is too much in Reserves? Or is Reserves a 'red flag' and we are not even allowed to touch it? I think it's worth having the discussion on how we fiscally manage the revenue that is coming in. It's not anything new; taxes have been fluctuating every year forever.

Comment by Executive Director May-Salazar: We would be glad to do an analysis and share. There have been points in time where that rate did get reduced (not by much) and it had to go back up because it didn't work to balance the budget. Comptroller Hockensmith's presentation will show that a huge part of our budget is salaries & benefits; we do not control those figures - the county controls those numbers. Much of the growth you see is in that Compensation & Benefits piece that is being determined by the county overall. In our Operating costs you will see that we are not absorbing the money. We are definitely not increasing the budget just to get to the number that we project coming in from tax revenue. We would rather see that go into Reserves and have available for future projects or contingencies. I am happy to dig into it for you to give some information to start the conversation.

Response by Comptroller Hockensmith to the valid points being raised:

We thank Treasurer Pin for focusing on good stewardship, fiscal responsibility and community needs > those are the approaches we look at and that I personally take. When looking at the budget and how we program, the staff considers those foundational principles as well.

The board member brings up a key point about the Reserves, and you are correct: MCC is blessed as an organization to have the funding source we have, whereas other programs across the county that are really important to the community are coming up against very hard budget decisions. MCC is impacted by that somewhat, but we are also a bit insulated as well, which is allowing us to develop programs and continue to offer them.

NEXT STEPS: For Meeting-of-the-Whole next week, we will make any requested updates and send out a new budget presentation. The budget will be reviewed by the entire board at a "Meeting-of-the-Whole" on September 3, as well as in a Public Hearing held on September 24. The FY2027 proposed budget will be voted on for approval by the board at its Regular Meeting on October 22.

REVIEW PROPOSED FY2027 BUDGET FY2027: July 1, 2026 through June 30, 2027

Comptroller Matt Hockensmith presented a high-level overview of FY2027 budget scope and priorities. Report contents: Executive Summary; Revenue overview; Overview of Expenses; highlight of each department; Capital Projects; and overview of our Fund Statement.

DISCUSSION: an opportunity to ask questions and gain further clarification on particular points:

Revenue

- Fairfax County determines the tax rate for MCC and it is the recommendation by the county as a whole to keep it at that rate. However, it's always worth looking at making sure that it makes sense for MCC.
- Question: When you spoke of being "conservative" on the Revenue projection side, what you are doing here is being 'conservative' in some of these particular figures (instructional; camps; rentals, etc.)?

 Yes also, the FY2027 budget is based on real estate projections of tax assessments based on FY2025 —almost a two-year gap. Usually what happens: even though we develop our budget based on two years prior for tax assessment, two years down the road those assessments typically do go up and we bring in more real estate Revenue. We overperform on tax revenue and same with interest (the county recommends what to project for in our budget year; but it's an unknown). What we project for interest is conservative, but we usually bring in more. Overall approach: MCC is conservative in our Revenue; and our Expenditures are realistic.
- Camps we are re-evaluating our camps to run 5 weeks, down from 6 weeks. We will lose a week of revenue but that allows us to better train our camp counselors who are temporary hires (college students & young adults) and make sure we are meeting all the requirements of Virginia state-level licensing. A lot of preparation work must happen in the tight time frame between the end of the school year and start-up of camps. We are basing FY2027 off a 5-week schedule instead of 6 weeks.
- 'Compensation' is determined by Fairfax County they determine market rate; salary adjustments; potential impact of collective bargaining.
 - Question: Are salaries pegged to all the other community centers in the county?
 - Yes salaries are all county-wide. The positions are the same if we are hiring, the position description is a particular grade and salary range. When hiring there is a range and you are not permitted to go above mid-range without it escalating to the county HR level. An HR calculator takes personal discretion out of it you put in the information (education; years of experience) and it calculates where the person fits into that range. It is determined by the county; if above-range, we must go to the county to get a justification to make a salary offer above that. Regarding its workforce, the county is trying to make sure we are competitive to be able to hire good, strong workers. Compensation & Benefits budget will only increase year-over-year.

Question: Have the salaries been consistent in cost-of-living wages?

Prior to Executive Director May-Salazar's tenure, there were many years where the county did not adjust. They have done compression analysis and looked across-the-board to make some adjustments in groupings — that was done at the county level. As far as salary levels — county benefits are very strong, however the salaries are often lower when compared to corporate salaries.

• Question: The growth in Administration line over time — is that primarily salary driven? Some is salary-driven and also new positions. We now have our Deputy Director (two years ago that position didn't exist). We are also looking at IT support — we know the board has had difficulty accessing county emails, but MCC staff experiences IT problems too! Reston Community Center has IT on-site; whereas MCC doesn't have that support. We are looking at a part-time IT position in FY2027.

Question: Does the county charge MCC for IT support? I would definitely like to see MCC get more IT support.

There is a line item we contribute to for IT support. \$40K per year in PC replacement. They take the overall cost of IT and spread it across the agencies — an amount is assigned to us. The Help Desk IT hotline is not as

effective as an on-site person. We had a full-time position two years ago that we tried to fill unsuccessfully before we repurposed that position to the Customer Service lead. We have a part-time IT support to be ³/₄ time.

Question: In lieu of hiring a person, can you contract out to a private company to provide IT support?

No - the county will not allow us to have a private individual come in to work on county equipment.

Administration

Question: How many staff is in the PIO office? $3 + \frac{3}{4}$ people: PIO; webmaster; social media; admin. support (3/4).

- Instructional pays for itself whereas a lot of other departments are highly subsidized. Senior programming is highly subsidized. We plan to pull Senior Programming out as a separate entity in the future to reflect the true costs. Comptroller Hockensmith is working with the county Budget Dept. and we anticipate next year that will be reflected in our budget. Youth is a separate cost center; OFC is a separate cost center. Therefore, separating it out will help us to isolate it.
 - Question: What age is considered "senior programming"? (laughter!) Age 50+ is the age for Seniors in Action.
- Opinion expressed by board member: The feedback from SIA is that it's an amazing program!
 It's a growing program and older adults is an area that we want to grow and invest in.

Alden Theatre

- Question: Do you anticipate equipment rentals in the theater to go down based on some of the Capital Facilities purchases? Not really because we're not going purchase most of the backline equipment because we don't know what is needed until the artists give us the contracts. It doesn't make sense for MCC to own a large supply of projectors. It's better to have them come in as needed (rentals). However, some upgrades may bring down the salary costs slightly (because we may need fewer hours for tech and over-hires to prepare technical set-up); and it may open up availability to program more shows to bring in more revenue.
- Question: \$350K overhead what is that for? Is it just for performances or is it the total operation of the theater? A simple break-out of this bucket would be helpful.
 We will clarify this line as Facility Maintenance and Operating. Line includes equipment rentals; stock; maintenance of operating the theater. There is non-capitalized equipment that we must replace often (wireless mic systems are over 15 years old). It is a general overhead all the costs of maintaining it as a theater (not

Youth Programs

recurring).

• Question: For the renovations at OFC — did we raise debt for that? Or was it financed from the Reserve? It was all out of Capital Expenses; there were no loans. It's a county-owned building but they understand MCC will operate that facility in perpetuity. That's why we spent money to be able to upgrade the facility.

Reserves & Fund Balance

- For TBD items, we will bring them to Capital Facilities Committee when we have firm quotes. We will discuss it and get approval from the board.
- A healthy Reserve would be one year's worth of Operating expenses (that helped us during COVID-19 and any similar economic downturn). Our FY2027 revenue will probably be slightly higher than projected, so at the end, we may have higher Reserves than \$5,089,044.
- Question: This slightly gives me heartburn because what we are saying is: we are not even taking on any big capital projects and we are still operating and not building back up in FY2027?

 The projects that are already on the books for FY2027 is what is driving the decrease. In addition, it is due in part to how we prepare our annual budget the county requests that we present a balanced Operating budget. In reality, once we get to the end of the year, we usually end with a pretty good surplus that looks very different. Because we are currently spending on capital projects it is noticeably bringing down our Fund balance.
- Question: Will the FY2026 actuals be zero or a positive number? It's just hard to be good stewards of stuff when that's how the county asks us to do it, but it's hard to come up with accurate information for the long-term picture.
 Yes we anticipate higher revenue. The purpose of the Reserves is for capital projects so we shouldn't feel like we shouldn't spend it. We don't have to fund it every year. But it's also why we are not looking to add \$2M projects every year let's take a breather and see where things settle.

- Question: So, the real expectation I think you're saying, reflected into this is: If we were really putting all the numbers we believed in and were had to bet on, the balance is really going to be growing in FY2027 unless there was a big roof replacement. FY2025 to FY2026 gives me no heartburn it's the FY2027 without any of those big projects on the books I'd be expecting us to be really back up on our surplus. It's a bit of theater to present it this way.

 Yes. We anticipate Revenue will grow every year. Our projections are conservative. It's skewed a bit because we are finishing in FY2025 and FY2026 up to six years-worth of capital projects + 50th Anniversary. In FY2027 I would be expecting us to build back up. The county expects us to present a balanced budget we balanced the budget by lowering revenue rather than increasing expenses. When the actuals come in it's going to change.
- Vehicle Replacement We used to pay into a general county fund for vehicle replacement (every year). We got to a position where we needed new OFC vans (they were old/unsafe) but they didn't reach the county mileage threshold. We had contributed to the fund but had difficulty accessing this money because we never hit the mileage criteria (due to mostly local trips). We would hit the age limit on the vans, but never the mileage limit. We were able to purchase one van outright (which the board approved) and then use the money we had put into the fund and purchase van #2. In talking with the county, they understood that if we continued in the program, we would never hit the total criteria in the future.

In working with the county, we determined it would be better for us to set aside money annually in our Reserves (same as we do for Capital Expenses). Their fund uses a high calculation of 9% escalation annually. We used a more conservative number of 5% escalation - \$18,000 annually – when it comes time to replace the vans these funds will already be set aside. This is below-the-line (like Capital Expenses). This \$18K would have just gone into our Capital Fund but now we are pulling it aside to put it into a Vehicle Replacement Fund. The good news is that we can control that as we wish: we can put more or less into that fund each year, according to the board's decision. It gives us a lot more flexibility and gives us access to it at any time. Also, it's in our interest-bearing fund — a win-win scenario. The county worked with us to create this new line item. We will watch the level and if we haven't calculated it correctly, we will make an adjustment. In FY2026 revised Facilities — we are asking for less money in FY2027 because that fund contribution used to hit there. It gives us a lot more flexibility.

After all questions had been addressed, Treasurer Peter Pin stated a MOTION to forward the proposed FY2027 Budget, with noted adjustments, for consideration by the full Governing Board at a Meeting-of-the-Whole to be held on Wednesday, September 3, 2025. The changes will be made tomorrow and will be sent out to the full board in advance.

MOTION: To forward the proposed FY2027 Budget, with noted adjustments, for consideration by the MCC Governing Board at Meeting-of-the-Whole on September 3.

Approved by a vote of five: Peter Pin; Katie Gorka; Ron Keesing; Michael Monroe; Kathleen Cooney Porter – all voting "AYE."

OPPORTUNITIES FOR PUBLIC ENGAGEMENT IN FY2027 BUDGET DEVELOPMENT PROCESS:

Small District 1A-Dranesville residents are welcome to contribute their feedback as taxpayers who support the McLean Community Center. Treasurer Pin announced the following opportunities for the public to engage with the FY2027 budget development process at MCC:

- 1. Attend in-person to observe Finance Committee Meeting-of-the-Whole on Wednesday, September 3 at 6:30 pm
- 2. Express verbal comments in-person at upcoming Public Hearing on FY2027 Budget -Wed., Sept. 24 at 6:30 pm.
- 3. Submit <u>written comments</u> from now through Monday, October 13: online: <u>feedback@mcleancenter.org</u> by mail: McLean Community Center 1234 Ingleside Avenue McLean, VA 22101

ADJOURNMENT With all business matters concluded, Treasurer Peter Pin thanked everyone for attending and adjourned the meeting at 7:45 p.m.

Respectfully Submitted, Holly Novak - Executive Assistant



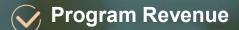
Executive Summary



MCC maintains a strong history of financial stewardship. We have one of the lowest tax rates of our peer groups at 2.3c / \$100 of Assessed Values. This rate has been maintained since 2015.



MCC continues with many ongoing Capital Improvement Projects within the Center, The OFC, and Alden Theatre. Project considerations are being made for FY27 and will be brought for Governing Board Approval.



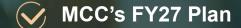
FY27 Program Revenue is expected to be aligned with FY25 Actuals at \$1.1M.



Total FY27 Revenue is estimated to be \$8,181,407 - a 2.4% growth over FY25 Actuals.



Total FY27 Total Payroll and Operating Expenditures are projected to be \$8,181,407.



MCC enters FY27 in strong fiscal health and the budget plan highlights financial stability with a balanced budget.



MCC Revenue Sources

Special Events

\$108,000

Performing Arts

\$110,000

Instructional

\$603,035

Youth

\$98,650

Old Firehouse

\$185,000

Rental & Misc.

\$104,000

Interest

\$130,000

Real Estate Tax

\$6,846,722

Financial Overview FY25-FY26-FY27

14.2%

1.3%

100.0%

1,131,486

100,799

7,985,524

Real Estate Tax Pooled Interest

Special Events

Performing Arts

Youth Programs

Adjustments

Total Revenue

Total Tax and Interest

Instructional Programs

Old Firehouse Center

Net Program Revenue

Miscellaneous & Rentals

McLean Community Center							
Operating Revenue							
	FY25		FY26		FY27		
	Actuals		Adopted		Proposed		
	6,536,327	81.9%	6,554,319	83.0%	6,846,722	83.7%	
	216,912	2.7%	130,000	1.6%	130,000	1.6%	
	6,753,239	84.6%	6,684,319	84.6%	6,976,722	85.3%	
	596,719	7.5%	566,282	7.2%	603,035	7.4%	
	105,050	1.3%	108,000	1.4%	108,000	1.3%	
	129,111	1.6%	109,905	1.4%	110,000	1.3%	
	118,193	1.5%	125,000	1.6%	98,650	1.2%	
	185,363	2.3%	185,000	2.3%	185,000	2.3%	
	(2,950)	0.0%	(4,000)	-0.1%	(4,000)	0.0%	

1,090,187

124,001

7,898,507

13.8%

1.6%

100.0%

13.5%

1.3%

100.0%

1,100,685

104,000

8,181,407

FY27 Tax Revenue Summary

2025 Assesment Year McLean Community Center Taxable Assessments By Classification

	Total	Total
Classification	Parcels	Assessment
Non-Residential	307	\$ 984,552,890
Residential	18,044	\$ 29,598,263,610
Total	18,351	\$ 30,582,816,500



Tax Revenues:

• Tax Revenues = Total Tax Assessment of Properties in MCC Tax District multiplied by tax rate.

Example: For a house assessed at \$1,000,000, MCC tax assessment at 2.3¢ per \$100 would be \$230 per year.

- MCC uses FY25 tax assessment projections, provided by the County, for FY 2027 tax calculations.
- Actual Assessments for FY27 will not be announced until early 2026. As a result, the tax revenue for FY 2027 is a projection.

FY27 Expenditures Defined



⊘

Operating Expenses

Operating Expenses represent the expenses used to operate MCC on an annual basis. They include regular costs such as, facility maintenance, utilities, instructor fees, supplies, theatre productions and expenses associated with events like July 4th and McLean Day. The funding for operating expenses is budgeted and approved for a single fiscal year.

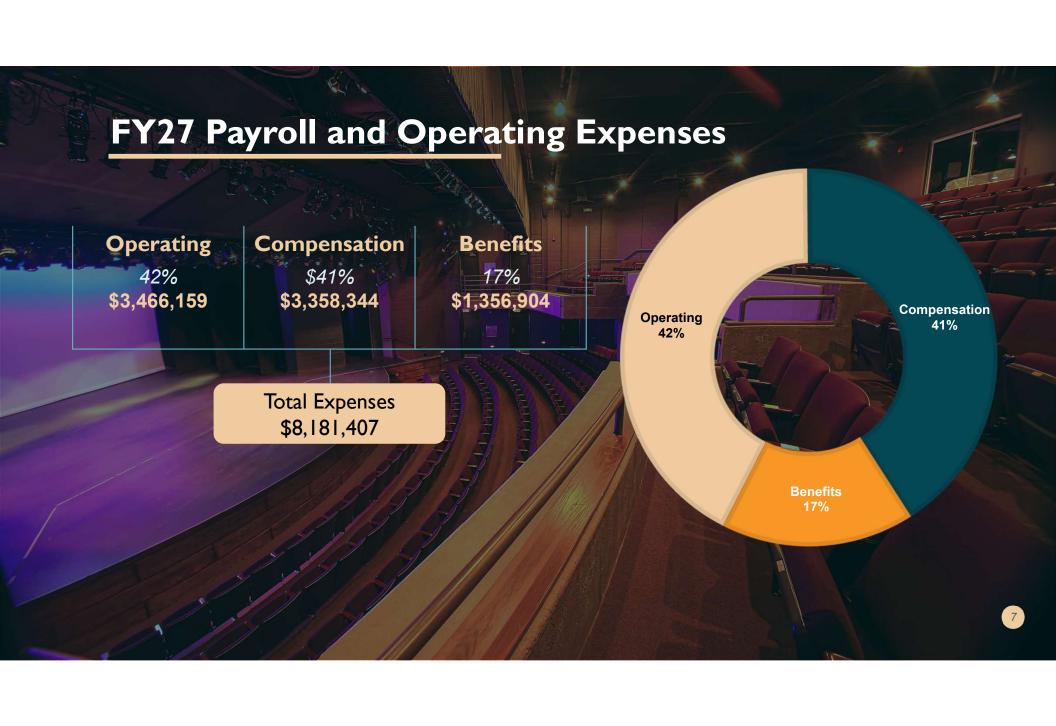
Personnel Expenses

Personnel Expenses include salary compensation, taxes and benefits, such as health, retirement and workman's compensation. Compensation is determined by Fairfax County.

(V)

Capital Expenses

Major Expenses used to acquire, upgrade, and maintain physical assets such as property, buildings, technology, or equipment. These expenses are budgeted to be spent either in a single fiscal year or, sometimes to be spent across multiple years. An unfinished capital project can have its funding moved to the next fiscal year if this is deemed necessary to complete the purchase/work.



Financial Overview FY25-FY26-FY27

Visual Arts

Total Program Expenditures

Total Support + Program Exp

McLean Community Center Expenditures FY25 FY26 FY27 Actuals Adopted Proposed Operating Expenditures Administration 1,328,364 17.7% 1,429,989 17.8% 1,536,739 18.8% Facilities 891,213 834,771 11.1% 907,513 11.3% 10.9% Public Information 636,244 8.5% 746,204 729,304 9.1% 9.1% **Total Support Expenditures** 2,799,378 37.2% 3,066,806 38.2% 3,174,156 38.8% Instructional Programs 11.3% 11.7% 932,357 12.4% 906,196 959,576 Special Events 941.274 12.5% 911.602 11.3% 936.092 11.4% Performing Arts 1,646,435 21.9% 23.5% 22.6% 1,892,012 1,848,526 Youth Programs 4.6% 3.8% 349,071 309,830 3.9% 309,830 Old Firehouse Center 805,759 10.7% 913,027 11.4% 918,227 11.2%

0.7%

62.8%

100.0%

35,000

4,967,667

8,034,473

0.4%

61.8%

100.0%

35,000

5,007,251

8,181,407

0.4%

61.2%

100.0%

50,000

4,724,896

7,524,274

Administration FY27

Executive – Finance – Customer Service

Total Budget:	\$1,536,739
Compensation & Benefits	\$1,312,139
Operating Expenses	\$224,600

Key Expenses:

PC Replacement	\$40,000
Telecom	\$32,000
Postage	\$22,000

Administration \$224,600 operational expenses make up 6.5% of total operating expenditures

Facilities FY27

Building Services – Recreational Aids

Total Budget:	\$856,279
Compensation & Benefits	\$594,013
Operating Expenses	\$297,200

Key Expenses:

Maintenance Contracts	\$130,000
Maintenance & Repairs	\$75,000
Electricity	\$60,000

Facilities \$297,200 operational expenses make up 8.6% of total operating expenditures

Public Information FY27

Public Information – Media Marketing – Graphic Design

Total Budget:	\$746,204
Compensation & Benefits	\$484,804
Operating Expenses	\$261,400

Key Expenses:

Printing (Program Guides)	\$85,000
Contract Services	\$65,000
Advertising (General)	\$50,000

Public Information \$261,400 operational expenses make up 7.5% of total operating expenditures

Instructional Classes & Specialty Camps

FY27 Proposed Budget						
Program	Courses	Ex	penses	R	Revenue	
AIM Dance Classes	59	\$	212,400	\$	241,135	
AIM Dance Camps	8	\$	12,185	\$	22,211	
Body Moves Fitness	30	\$	53,241	\$	61,225	
Dog Solve-Self Defense	4	\$	3,840	\$	4,150	
FunFit	8	\$	8,624	\$	9,040	
Joel Olson Classes	65	\$	33,310	\$	36,009	
Joel Olson Camps	4	\$	13,215	\$	15,098	
Sports	14	\$	12,541	\$	10,972	
Music Together	44	\$	84,591	\$	96,558	
Magnus Chess Camps	4	\$	15,905	\$	18,962	
Magnus Chess Classes	2	\$	6,196	\$	7,435	
Emily Weeks Classes	2	\$	2,704	\$	3,027	
Emily Weeks Camps	4	\$	8,400	\$	8,793	
CPR Class / Baby Sitting	3	\$	2,860	\$	1,517	
Mad Science Camps	8	\$	39,954	\$	47,548	
Mad Science Classes	2	\$	1,486	\$	1,780	
Stem Tree	2	\$	2,972	\$	3,566	
Tiny Chefs	2	\$	2,972	\$	3,566	
SIA	55	\$	40,000	\$	8,442	
Workshop, Lectures, Clubs	8	\$	10,000	\$	2,000	
Active Fees		\$	42,667			
Overhead		\$	10,000			
Total Instructional	328 -	\$	620,063	\$	603,035	

Total Expenses Compensation and	\$959,576			
Benefits	\$339,513			
Operating Expenses	\$620,063			
Key Expenses:				
Instructor Fees	\$555,296			
Senior Programming*	\$ 42,667			
Instructional \$620,063 o	perational			
expenses make up 17.9% of total				
operating expenditures				

Special Events

FY27 Proposed Budget							
Program	Attendance	E	Expenses	F	Revenue		
July 4th	4,500	\$	125,000	\$	-		
Fall Parking Lot Sale	1,200	\$	4,000	\$	1,500		
McLean Pet Fest	1,200	\$	41,650	\$	2,500		
McLean 5K	500	\$	10,750	\$	-		
Antique Show	1,150	\$	12,000	\$	6,000		
Holiday Craft Show	2,000	\$	14,500	\$	6,000		
Fiesta Del Sol	1,500	\$	64,340	\$	-		
Earth Day	300	\$	7,000	\$	-		
Spring Parking Lot Sale	1,200	\$	3,250	\$	1,500		
McLean Day	15,000	\$	275,000	\$	90,500		
Additional Event	1,200	\$	32,000	\$	-		
Overhead	-	\$	12,000	\$			
Total Special Events	29,750	\$	601,490	\$	108,000		

Total Expenses Compensation and	\$936,092
Benefits	\$334,602
Operating Expenses	\$601,490
Key Expenses:	
Contracts	\$327,450
Equipment Rentals	\$174,490
Special Events \$601,490 expenses make up 17.4% operating expenditures	•

Performing Arts

FY27 Proposed Budget							
Events	No. of Events		Expenses		Revenue		
Adult Series	16	\$	210,471	\$	53,300		
Family series	16	\$	135,100	\$	36,700		
Outdoor concerts	7	\$	115,355	\$	-		
Library Speakers	1	\$	6,590	\$	-		
Movies	27	\$	1,660	\$	-		
Chamber Music	6	\$	33,225	\$	3,150		
Music Education	5		N/A		N/A		
Events Subtotal	78	\$	502,401	\$	93,150		
Recurring Classes	No. of		Evrope e e		Dayanua		
With Performances	Events		Expenses		Revenue		
Youth productions	28	\$	26,135	\$	4,700		
UTP	75	\$	11,830	\$	-		
Classes	60	\$	1,100	\$	3,750		
Macdonald Competition	5	\$	7,275	\$	600		
Community Arts	15	\$	550	\$	7,800		
Other Rentals	28	\$	400	\$	14,000		
Overhead		\$	350,170				
Recurring Subtotal	211	\$	397,460	\$	30,850		
Total Performing Arts	289	\$	899,861	\$	124,000		

Total Expenses	\$1,848,526
Compensation and	
Benefits	\$948,665
Operating Expenses	\$899,861
Key Expenses:	
Artist Fees	\$443,930
Equipment Rentals	\$131,700
Performing Arts \$899,861	operational
expenses make up 26% of	of total operating
expenditures	

Youth Programs

FY27 Proposed Budget							
Program	Attendance	Expenses		F	Revenue		
Harvest Happenings	800	\$	12,000	\$	500		
Holiday Gingerbread	190	\$	5,000	\$	1,500		
Milk & Cookies with Santa	330	\$	5,000	\$	4,000		
Spring Fest	800	\$	11,000	\$	-		
Touch a Truck	1,300	\$	1,800	\$	-		
Parent/Child Dance	250	\$	6,070	\$	3,000		
Bubble Fun Run	150	\$	3,500	\$	1,500		
Youth Events Sub Total	3,820	\$	44,370	\$	10,500		
Camp McLean		\$	76,675	\$	114,500		
Total Youth Programs		\$	121,045	\$	125,000		

Total Expenses Compensation and	\$309,830					
Benefits	\$188,785					
Operating Expenses	\$121,045					
Key Expenses: Contracts	\$32,000					
Transportation (Camps)	\$28,000					
Youth Programs operational expenses make up 3.5% of total operating expenditures						

Old Firehouse Center

FY 27 Proposed Budget						
Program	Expenses Revenu			Revenue		
After School Program	\$	8,000	\$	5,000		
Family Events	\$	52,900	\$	1,500		
Friday Night Activities	\$	22,900	\$	25,000		
Break Trips	\$	38,250	\$	28,500		
OFC Camp Trips	\$	135,050	\$	125,000		
Rentals	\$	-	\$	20,000		
Facility Maint. & Operating	\$	148,400	\$	-		
Total Old Firehouse Center	\$	405,500	\$	205,000		

Total Expenses	\$918,227				
Compensation and					
Benefits	\$512,727				
Operating Expenses	\$405,500				
Key Expenses:					
Rec. Activities	\$90,000				
Transportation (Camps)	\$67,150				
Old Firehouse Center \$40	05,500				
operational expenses make up 12% of					
total operating expenditures.					

FY26-27 Capital Improvement Budget

McLean Community Center								
Capital Improvement Projects								
Project Description	FY26 Budget w/carryover	FY26 Mid Year Adjustments	FY26 Budget Revised	FY27 Budget				
THEATRE PROJECTS								
AV/IT/Dante Cat 6e Wiring Infrastructure Installation in Theatre Installation	208,535	169,617	378,152					
Theatre Chain Hoist System	22,000		22,000					
Theatre Cyclorama motorized Roll Drop	23,680	(8,680)	15,000					
Equipment - Audio Booth Console	68,000		68,000					
McLean Central Park Pavillion Infrastructure	TBD	TBD	TBD					
Follow Spot Lights		22,000	22,000	22,000				
Total Theatre Projects	\$322,215	\$182,937	\$505,152	\$22,000				

Note: Capital Improvement expenses are paid out of MCC's Reserve Fund.

FY26-27 Capital Improvement Budget

McLean Community Center Capital Improvement Projects								
Project Description	FY26 Budget w/carryover	FY26 Mid Year Adjustments	FY26 Budget Revised	FY27 Budget				
MCC - OFC PROJECTS								
Old Firehouse -ADA Upgrades, expanded to include other facility upgrades	679,792		679,792					
MCC Energy Study/Implementation	323,212		323,212					
Roof Above the AldenStage	-		-					
Sensory Room - Old Firehouse	1,729	(1,729)	-					
Signage - MCC, OFC	4,283		4,283					
Storage Sheds - 2 - Theatre and Sp Events	30,653		30,653					
Digital Sign - McLean Central Park	160,000		160,000					
Security Camera Upgrades & Monitoring System	TBD	TBD	TBD					
MCC Landscaping Development	TBD		TBD					
Repaving/Repair of MCC Parking Lot	TBD		TBD	TBD				
Duvall Roof Replacement	-		-	TBD				
Replacement Furniture - Meeting Spaces	-		-	TBD				
Total MCC - OFC Projects	\$1,199,669	(\$1,729)	\$1,197,939	TBD				
Total Capital Expenses - Theatre + MCC Projects	\$1,199,669	-\$1,729	\$1,197,939	\$0				

FY26-27 Fund Balance

Financial Summary FY25-F27								
Fund Statement	FY25		FY26		FY27			
Fund Statement	Actuals		Revised		Proposed			
Beginning MCC General Fund Balance	\$ 7,792,386	\$	7,199,141	\$	5,634,196			
Total Revenue	\$ 7,985,542	\$	7,898,507	\$	8,181,407			
Total Operating Expenditures	\$ (7,406,745)	\$	(8,029,968)	\$	(8,181,407)			
50th Anniversary	\$ (117,529)	\$	(217,545)	\$	-			
Net Surplus (Shortfall) from Operations	\$ 461,268	\$	(349,006)	\$	-			
Less Capital Expenses	\$ (1,054,513)	\$	(1,197,939)	\$	-			
Less Vehicle Replacemtn		\$	(18,000)	\$	(18,000)			
Net Surplus (Shortfall)	\$ (593,245)	\$	(1,564,945)	\$	(18,000)			
MCC General Fund Balance	\$ 7,199,141	\$	5,634,196	\$	5,616,196			
Capital Improvement Reserve Fund	\$ 6,199,141	\$	4,616,196	\$	4,580,196			
Vehicle Replacement Reserve Fund	\$ -	\$	18,000	\$	36,000			
Operating Contingency Reserve	\$ 1,000,000	\$	1,000,000	\$	1,000,000			
Total Fund Balance	\$ 7,199,141	\$	5,634,196	\$	5,616,196			

Note: FY26 Revised includes carryover from the previous fiscal year.

